

1(a)	Identify <u>two</u> features of a private sector business. Award 1 mark per feature (max 2). Points might include: • Owned by individuals / not owned by government • Profit motive/objective • Financed by banks/individuals Other appropriate responses should be credited.
1(b)	Identify <u>two</u> reasons why a business might remain small. Award 1 mark per reason (max 2). Points might include: • Owner's objectives • Limited access to finance/capital • Market size • Market domination / a few large businesses control the market • Lack of knowledge/skills/experience • Wants to maintain close relationship with its customers • To remain flexible / able to respond <u>quickly</u> to changes in consumer tastes • Type/nature of industry/market/product/service Other appropriate responses should be credited.

1(c)

Outline one reason why Avtar might need each of the following types of finance:

Award 1 mark for each relevant reason for needing short-term/long-term finance (max 1 for each).

Award 1 mark for each relevant reference to this business (max 1 for each).

Points might include:

Short-term finance:

- Pay day-to-day expenses/provide working capital [k] for this private sector business [app]
- Pay wages/salary [k] of his 2 employees [app]
- Purchase inventory [k]
- To prevent cash-flow problem/improve the cash position [k]

Long-term finance:

- Purchase non-current assets or examples [k] for the repair business [app]
- Fund expansion/growth [k] in case he decides not to keep the business small [app]
- Fund takeover of another business [k]
- Develop new products/services [k]

Other appropriate responses should be credited.

1(d)

Explain two ways an economic recession might affect Avtar's business.

Award 1 mark for identification of each relevant way (max 2).
Award 1 mark for each relevant reference to this business (max 2).

Award 1 mark for each relevant explanation (max 2).

Points might include:

- Less/lower demand/sales [k] for car repairs [app] reducing revenue / need to make redundancies [an]
- Less/lower competition (as other businesses fail) [k] which could increase potential customer base [an]
- Widen pool of potential employees [k] if he wants more than 2 employees [app] which may lower recruitment costs [an]
- Reduce number of employees [k] so lower break-even / cash outflows / lower costs [an] so does not need finance [app]
- May lower prices [k] which reduces added value [app] increase demand [an]
- Material costs may be lower [k] which may increase profit margin/lower variable costs [an]
- May delay any expansion plans [k] as not able to afford it [an] so business must remain small [app]
- Hard to survive / may close down / objective may switch to survival [k] so may lose his investment/difficult to attract investment [an]
- May have cash flow problems [k] so need overdraft/loan/cannot repay loans/day-to-day costs [an]
- Customers may delay payment / more bad debts [k]
- More difficult to raise finance/banks may not lend [k]

Other appropriate responses should also be credited.

1(e)

Explain two ways a business can increase added value. Which is likely to be the best way for a business to use? Justify your answer.

Award up to 2 marks for identification of relevant points.
Award up to 2 marks for relevant development of points.
Award up to 2 marks for a justified decision as to which is the best way for a business to increase added value.

Points might include:

Ways to increase price:

- (Improve) quality of product/service [k] so customers may be prepared to pay higher prices [an]
- (Build a) brand image/marketing/packaging [k] so customers think the product is worth more [an]
- (Improve) product features / change/create a unique design [k] making the product more desirable than similar products so willing to pay more [an]
- Convenience [k] customers may pay more for a product they can have straightaway [an]

Ways to lower (input/raw material) costs:

- Buy cheaper raw materials / find cheaper suppliers [k] reduces material/input costs [an] widening the gap between cost and price [an]
- Reduce the number of materials used [k]

Other appropriate responses should also be credited.

Justification might include:

One way is improving the quality [k] as customers may be willing to pay a higher price [an]. It could buy cheaper raw materials [k] which may reduce material costs [an].

Improving quality is better because cheaper materials could damage the reputation leading to fewer sales [eval] while improving quality could even help attract new customers [eval].