

Solutions

2.1 A basic offer protects access; optional service may generate contribution for maintenance. Test demand and capacity, because richer customers or extra work cannot be assumed. Explain how members, workers and customers gain or lose; evaluate ethics and sustainability alongside cash viability. Authored points for identifying relevant evidence, explaining a supported inference and a material limit.

3.1 Financial sustainability improves while access may deteriorate. Protect basic capacity, trial limits or separate staffing, and compare waiting times with cash contribution. Recommend continuation only under a feasible capacity rule that serves the cooperative's stated purpose. Authored points for a relevant judgement, reason tied to the case and justified qualification or method. Accept a supported alternative.